



APPENDIX A

MEETING THE UNRESTRICTED WARFARE THREAT: INTEGRATING STRATEGY, ANALYSIS, AND TECHNOLOGY AGENDA

DAY 1 (14 MARCH 2006)

- 8:15 - 8:30 **Welcome**
Dr. Ronald Luman, JHU/APL
- 8:30 - 9:15 **Keynote**
Gen. Anthony Zinni, USMC (Ret.), Former COMCENTCOM
- 9:30 - 11:00 **Roundtable - Understanding Unrestricted Warfare**
Prof. Mary Habeck, SAIS (moderator)
Prof. Fawaz Gerges, Sarah Lawrence College
RADM Robert S. Harward, USN
Joint Staff Representative to the National Counterterrorism Center
Dr. Montgomery McFate, Institute for Defense Analyses
Dr. Michael Vlahos, JHU/APL
- 11:15 - 12:00 **Meeting the URW Threat: Strategy, Analysis, Technology**
Prof. Thomas Mahnken, SAIS
- 12:00 - 1:30 **Lunch**
Col. Thomas X. Hammes, USMC (Ret.), 4th Generation Warfare
- 1:45 - 3:15 **Roundtable - URW Analysis: Supporting Deterrence and Warfighting**
Discussion of analytical techniques suitable for assessments of unrestricted warfare.
Dr. L. Dean Simmons, JHU/APL (moderator)
Maj. Timothy A. Kraner, USAF, Defense Intelligence Agency
Prof. Andrew Loerch, LMI Research Institute
Col. Charles D. Lutes, USAF, NDU/INSS
Prof. James J. Wirtz, Naval Postgraduate School
Mr. Charles Crossett, JHU/APL
- 3:30 - 5:00 **Roundtable - URW: Implications for Small Unit Operations**
Discussion of the impacts of URW on small unit operations, with particular focus on reconnaissance.
Prof. Thomas Mahnken, SAIS (moderator)
Mr. Brad Andrew, Army G2 Project Manager ISR Resourcing
Capt. Jeffrey Davis, USMC
Mr. Mark Fultz, Chief Army G2 Science & Technology
Prof. Ahmed Hashim, U.S. Naval War College
Mr. Sean Fahey, JHU/APL
- 6:00 - 8:00 **Dinner**
Dr. Stephen Flynn, Council on Foreign Relations
Resiliency to URW Threats to the Homeland

DAY 2**15 MARCH 2006**

- 8:00 - 10:00 Roundtable - URW: Disrupting Adversary Networks**
Discussion of ways to identify and disrupt adversary networks, including use of tagging, tracking, identifying, and localizing (TTIL) technologies.
Prof. Thomas Keaney, SAIS (moderator)
Dr. David Kilcullen, State Department Office of the Coordinator for Counterterrorism
Prof. Marc Sageman, University of Pennsylvania
Mr. Jeff White, Washington Institute for Near East Policy
Dr. Wayne Sternberger, JHU/APL
- 10:15 - 12:00 Roundtable - URW: Countering Common Adversary Weapons**
Discussion of ways to counter selected weapons commonly used by URW threats, particularly improvised explosive devices (IEDs).
Mr. Edward (Ted) Smyth, JHU/APL (moderator)
Mr. Andrew (Andy) Green, Hazard Management Solutions
Dr. Stephen McBrien, MITRE
Prof. Eric Thorsos, University of Washington Applied Physics Laboratory
Dr. Richard White, Institute for Defense Analyses
- 12:15 - 1:30 Working Lunch in Discussion Groups**
Develop group perspective on URW threats, strategies and technologies to counter.
- 1:40 - 2:00 URW: The QDR Perspective**
Mr. James Thomas, Deputy Assistant Secretary of Defense for Resources and Plans
- 2:00 - 3:00 Discussion Group Presentations**
What is the status of our knowledge regarding URW and the role of strategy, analysis and technology in countering it?
What work remains to be done? Can specific corrective or remedial actions be identified?
What implications devolve from these actions?
With what priority should these actions be accomplished?
- 3:15 - 5:00 Unrestricted Warfare: Senior Perspectives**
Perspectives of senior government personnel on the URW threat, and the development of strategies, analytical methods, and technologies to counter it.
Mr. John McLaughlin, Senior Fellow, SAIS (moderator)
Amb. Henry A. Crumpton, Coordinator for Counterterrorism, Department of State
BG Robert L. Caslen, Jr., USA, Joint Staff Deputy Director for War on Terrorism
BG Anthony A. Cucolo III, USA, USJFCOM
Mr. James Thomas, Deputy Assistant Secretary of Defense for Resources and Plans
Mr. Peter F. Verga, Principal Deputy, Assistant Secretary of Defense for Homeland Defense PDASD (HD)
Mr. Kevin E. Williams, Director of the Global Innovation and Strategy Center, USSTRATCOM