



Ms. Sherri Goodman

Let me begin by noting that the auditorium here is not nearly as full as the one at Georgetown University was this morning when I heard the President deliver his energy security address. However, this conference is really the untold story for Americans about where innovation is happening in energy and climate change today. All of you are a part of that, so I am glad that you are here. And I am very pleased to be here.

I am very privileged and honored to be on this panel with three of my Navy uniformed colleagues. We have the best coming out here at the very end; I know that you have heard from Rear Admiral Philip Cullom and Rear Admiral David Titley already in this

Ms. Sherri Goodman is senior vice president, General Counsel and Corporate Secretary of CNA and serves as Executive Director of the Military Advisory Board. From 1993 to 2001, Ms. Goodman was Deputy Undersecretary of Defense (Environmental Security), serving as the chief environmental, safety, and occupational health officer for the DoD. In this position, she was responsible for over \$5 billion in annual defense spending including programs on energy efficiency and climate change, cleanup at active and closing bases, compliance with environmental laws, environmental cooperation with foreign militaries, and conservation of natural and cultural resources. As an attorney, Ms. Goodman has practiced law at Goodwin Procter, has served on the staff of the Senate Armed Services Committee, and has also worked at RAND and SAIC. Ms. Goodman serves on the boards of the Atlantic Council of the United States, the National Academy of Sciences' Energy and Environmental Systems Board, the Marshall Legacy Institute, and the Woods Hole Oceanographic Institution. She is also a member of the Council on Foreign Relations. Ms. Goodman received a J.D. cum laude from the Harvard Law School and a master's degree in public policy from Harvard's John F. Kennedy School of Government. She received her bachelor of arts degree summa cum laude from Amherst College.

conference, so we are going to start with the man with the money because, as we all know, that is what really talks. Captain Michael Sparks is in the Office of the Chief of Naval Operations (OPNAV) N862, Combat Modernization. He is looking to the future and putting together the Navy's long-term program. President Barack Obama, in his remarks this morning (which I urge all of you to read because they provide a blueprint for securing America's energy future), described the work that the Navy and the other services are doing in this area and the new mandates and opportunities for the federal family to continue to show leadership as we move to a world where we are less reliant on oil, whether from developing our own sources of clean and renewable energy or by taking advantage of energy efficiency opportunities.

After we hear from Captain Sparks, we will turn our attention to Rear Admiral Titley. Some of you may have heard, as I did a few weeks ago, Rear Admiral Titley being interviewed by Ira Flatow on the NPR Science Friday program. While I have conversed with Rear Admiral Titley many, many times in the past, based on that interview, I discovered that he is one of the greatest science communicators that we have in our nation today. It is really important to be able to communicate the science of climate change to a broad reach of Americans in a way that they can understand it. That is so critically important now. I think that one of the things that really stands out to me, having served for 8 years in the DoD in the 1990s and having spent all my professional life working with the military, is that the Navy is truly blessed and that the nation and the DoD are truly blessed by having Rear Admiral Titley and Rear Admiral Cullom leading the Navy's efforts on climate change and energy, respectively.

After Rear Admiral Titley speaks, we will hear once again from our other great Naval leader, Rear Admiral Cullom, who has also been bringing innovation, creativity, and ingenuity to what the Navy is doing on the energy side.